



## Details of Key Operation Assets

### Assets

#### Property, Plant and Equipment

Objective: For business operations of the Company and its subsidiaries as at 31 December 2023

	Type of rights	SCCC	Subsidiaries	Total
Land, mineral reserve and site restoration	Owner	1,352	1,980	3,332
Building and structures	Owner	1,758	4,524	6,282
Machinery and equipment	Owner	6,632	7,128	13,760
Furniture, fixtures and office equipment	Owner	133	215	348
Motor vehicles	Owner	125	74	199
Assets under construction and installation	Owner	249	754	1,003
<b>Total Property, Plant and Equipment</b>		<b>10,249</b>	<b>14,675</b>	<b>24,924</b>

Remark : Property, Plant and Equipment are not mortgaged.

#### Intangible assets

	Type of rights	SCCC	Subsidiaries	Total
Mining concession and license fees	Owner	2,702	118	2,820
Computer software	Owner	23	450	473
Customer relationships	Owner	42	-25	17
Brands	Owner	-	1,760	1,760
Right of use	Owner	-	1,792	1,792
Other intangible assets	Owner	72	55	127
Intangible assets under development	Owner	381	-287	94
<b>Total Intangible Assets</b>		<b>3,220</b>	<b>3,863</b>	<b>7,083</b>

**Re-evaluation of assets during the fiscal year**

- None –

**Detail of Asset Appraisal**

- None –

## Intangible assets

### Trademarks

The Company has adequate protection of its trademarks used in the business. It is the owner of many registered trademarks, both for the trademarks used by the Company and the subsidiaries, 206 of which were registered in Thailand and 242 were registered overseas. Main characteristics of the Company’s trademarks are the symbol of eagle head and the word INSEE. Overseas trademarks are in Vietnam, Bangladesh, Sri Lanka, Indonesia and Cambodia. Moreover, the Company registered similar trademarks in some other countries that have imported cement from the Company and/or its subsidiaries, such as, Brunei, China, Hong Kong, India, Lao PDR, Singapore, Malaysia, the Philippines, Myanmar, Arab Emirates.



### Mining Right

The Company has secured mining rights sufficient for procuring raw materials for cement production in the long-term, both in Thailand and for overseas subsidiaries. Plans for efficient sourcing of alternative raw materials, in alignment with the long-term production plan, such as, concessions for shale and limestone mining (for cement industry) in Kaengkhroi District, Saraburi Province, aggregate quarry in Uthong District, Suphanburi Province, Cement soil mine in Khok Salung District, Lopburi, including crushing plant in Uthong District, Suphanburi Province, are also in place. The Company has also leased land for waste management in Hemaraj Industrial Estate, Chonburi Province, including limestone mining right in Sri Lanka and Vietnam.

### Patents

The Company owns 3 patents and a subsidiary (Conwood Company Limited owns 2 patents and INSEE super block owns 1 patent.

### **Policy for Investment in subsidiaries and associated companies**

Investment in subsidiaries and associates shall be considered and approved by the Board of Directors. The Board of Directors shall appoint directors and executives who shall be responsible for management and operations of the assigned subsidiaries. The number of appointed directors and executives shall be aligned with the Company's shareholding.

Details on governing the subsidiaries and associated companies are available under attachment 5

### **Re-evaluation of assets during the fiscal year**

- None –

### **Detail of Asset Appraisal**

- None -