

Details of Key Operation Assets

Key operation assets of the Company and subsidiaries

Objective: For business operations of the Company and its subsidiaries as at 31 December 2024

Property, Plant and Equipment

	Type of rights	SCCC	Subsidiaries	Total
Land, mineral reserve and site restoration	Owner	1,458	2,631	4,089
Building and structures	Owner	1,637	4,657	6,294
Machinery and equipment	Owner	6,277	9,188	15,465
Furniture, fixtures and office equipment	Owner	128	241	369
Motor vehicles	Owner	99	63	162
Assets under construction and installation	Owner	466	1,709	2,175
Total Property, Plant and Equipment		10,065	18,489	28,554

Remark :

The local subsidiaries have mortgaged part of their land and construction thereon and machinery with net book value as at 31 December 2024 amounting to approximately Baht 1,021 million as collateral for short-term and long-term loans and credit facilities granted by a commercial bank

The overseas subsidiary has mortgaged part of its land, machinery, and equipment with net book value as at 31 December 2024 amounting to approximately USD 13.1 million or equivalent to Baht 443.6 million as collateral for short-term and long-term loans and credit facilities granted by a commercial bank

Intangible assets

	Type of rights	SCCC	Subsidiaries	Total
Mining concession and license fees	Owner	2,605	113	2,718
Computer software	Owner	26	480	506
Customer relationships	Owner	37	202	239
Brands	Owner	-	1,938	1,938
Right of use	Owner	-	1,805	1,805
Deferred transferred service fees according to contract	Owner	-	481	481
Customer contract	Owner	-	111	111
Other intangible assets	Owner	67	57	124
Intangible assets under development	Owner	429	-264	165
Total Intangible Assets		3,164	4,923	8,087

Mining Right

	Type of rights	SCCC	Subsidiaries	Total
Deferred expenses - coal mine project	Owner	-	244	244
Deferred stripping costs	Owner	-	5,118	5,118
Total Mining Properties		-	5,362	5,362

The Company has secured mining rights sufficient for procuring raw materials for cement production in the long-term, both in Thailand and for overseas subsidiaries. Plans for efficient sourcing of alternative raw materials, in alignment with the long-term production plan, such as, concessions for shale and limestone mining (for cement industry) in Kaengkhroi District, Saraburi Province, aggregate quarry in Uthong District, Suphanburi Province, Cement soil mine in Pak Chong District, Nakhon Ratchasima Province, and Khok Salung District, Lopburi Province, including crushing plant in Uthong District, Suphanburi Province, are also in place. The Company has also leased land for waste management in Hemaraj Industrial Estate, Chonburi Province, including limestone mining right in Sri Lanka and Vietnam.

Subsidiaries of Lanna Resources Public Company Limited that deal in energy business include PT. LANNA HARITA INDONESIA (“LHI”) and PT. SINGLURUS PRATAMA (“SGP”), two indirect subsidiaries registered in Indonesia granted with concessions by the Indonesian government to deal in mining and production of coal, with operations located in Samarinda and Kutai districts of the Kalimantan province. Additional details may be found in the 56-1 One Report of Lanna Resources Public Company Limited, under Details of Key Operation Assets.

Trademarks

The Company has adequate protection of its trademarks used in the business. It is the owner of many registered trademarks, both for the trademarks used by the Company and the subsidiaries, 212 of which were registered in Thailand and 276 were registered overseas. Main characteristics of the Company's trademarks are the symbol of eagle head and the word INSEE. Overseas trademarks are in Vietnam, Bangladesh, Sri Lanka, Indonesia and Cambodia. Moreover, the Company registered similar trademarks in some other countries that have imported cement from the Company and/or its subsidiaries, such as, Brunei, China, Hong Kong, India, Lao PDR, Singapore, Malaysia, the Philippines, Myanmar, Arab Emirates.



Patents

The Company owns 3 patents and a subsidiary (Conwood Company Limited owns 2 patents and INSEE super block owns 1 patent.

Policy for Investment in subsidiaries and associated companies

Investment in subsidiaries and associates shall be considered and approved by the Board of Directors. The Board of Directors shall appoint directors and executives who shall be responsible for management and operations of the assigned subsidiaries. The number of appointed directors and executives shall be aligned with the Company's shareholding.

Details on governing the subsidiaries and associated companies are available under attachment 5

Re-evaluation of assets during the fiscal year and detail of Asset Appraisal

During the year 2024, the Company completed its assessment of fair value of net assets assumed at the acquisition date of Lanna Resources Public Co., Ltd. and its subsidiaries. More information can be found in notes to financial statements for the year ended 31 December 2024 Note 11